

NHS Five Year Forward View: Time to Deliver – July 2016

Progress to date

- 269 local areas came forward with their ideas on how to design new models of care.
- 29 Vanguards selected to identify and solve problems that can be replicated across the NHS.
- Greater Manchester has developed proposals for bringing health and social care together.
- 9 areas are demonstrating how individuals with complex needs can be given more control over their combined health and social care budgets
- Peoples and Communities Board has developed a national alternative to the standard contract to enable the NHS to partner with or commission from the voluntary sector.
- Creating conditions nationally within which local leaders can deliver the Five Year Forward View:
 - commitment to become a service that prevents as well as treats illness
 - Initiated independent taskforces to help us improve cancer and mental health services
 - Published a 10 point plan to underpin our new deal for primary care
 - Created the Workforce Race Equality Standard
 - Established the NHS Five Year Forward View Board

Initial actions to support the service during 2015/16

- Collective action to support sustainable staffing
 - Require all agency staff to be procured from existing, agreed frameworks
 - Set maximum rates for grades and specialities of staff on a geographical basis
 - Set a ceiling for agency spend for each provider.
 - HEE through the Workforce Advisory Board will:
 - Ensure a greater supply of NHS nurses
 - Share of best practice on staff retention
 - Support flexible working
 - Reduce staff sickness rates.
- Leveraging our national buying power
 - Consultancy contracts over £50,000 to have advance approval
 - Discuss with the big consultancy firms how we can share the knowledge we commission from them where relevant across the NHS
 - Explore other ways the NHS can combine its purchasing power to leverage better prices for the NHS locally

Delivering the vision for 2020

- Close three gaps in health care by working with partners outside of the health sector:
 - Health and wellbeing gap
 - Increased emphasis on prevention
 - established a national prevention board, chaired by Public Health England and reporting directly to the NHS Five Year Forward View Board
 - Will also continue to underline the importance of bringing obesity up the national agenda

- Care and quality gap
 - working with 29 Vanguard areas to develop and implement the new care models
 - support programme to accelerate implementation of new care models.
 - £200m Transformation Fund available in 2015/16.
 - new models may include greater use of clinical networks across nearby sites, joint ventures between NHS organisations, or the delivery of specialist single services across a number of different providers
 - The new Vanguards will help us design a differentiated approach in a way that can be replicated elsewhere, with a particular focus on developing convenient and technologically-enabled out of hospital services for people with urgent but non-life threatening needs.
 - HEE will work with the Vanguard areas to support the development of the new workforce required to deliver the New Care Models
 - 1 in 3 services still require improvement
 - National Quality Board, we will further align our understanding of quality in the NHS, how we measure it, and set common priorities for quality improvement
- Funding and efficiency gap
 - The Forward View set the ambition for the NHS to achieve an extra 2 - 3% average annual net efficiency gain over the next period
 - Three main areas to take action:
 - Preventing and managing demand focussing on:
 - Diabetes, smoking, alcohol misuse and obesity
 - Supporting people to manage their own health and healthcare
 - develop effective tools for identifying and managing people at risk to all CCGs and providers
 - invest in early intervention for psychosis
 - introduction of mental health access standards.
 - driving up productivity and reducing inefficiencies
 - Benchmarking costs and outcomes
 - estate efficiencies across the acute and mental health sectors could yield a gain of perhaps £1bn pa
 - further £1bn one-off gain from the sale of surplus estate
 - work together to develop a common, comparable measure of the good use of resources in the NHS
 - Redesigning services
 - 2-4 million A&E attendances could be dealt with outside hospital
 - up to 20% of admissions could be treated by ambulatory emergency services and sent home on the same day.
 - 20-30 million elective attendances could be dealt with outside hospital